## Consolidated Key Figures 2014 ConocoPhillips Norge



	2014*	2013*	2012
INCOME STATEMENT (in MMNOK)			
Total revenues	24,981	26,451	31,632
Operating expenses	12,079	10,104	9,908
Income from operations	12,902	16,347	21,724
Equity in earnings of unconsolidated entities	189	106	125
Net financial items	(607)	(83)	174
Income before taxes	12,484	16,370	22,023
Income taxes	8,507	11,246	15,995
Net income	3,977	5,124	6,028
PRODUCTION			
Net daily production <sup>2)</sup>			
Oil (Thousands of barrels)	91	92	104
Natural Gas (Millions of cubic meters)	3.8	4.1	4.6
NGL (Thousands of barrels)	2.5	2.7	3.8
Average crude oil price 2)			
USD/barrels	97.42	110.48	113.64
NOK/barrels	606.93	647.41	662.52
PERSONNEL			
Salaries, benefits and pension costs (in MMNOK) 1)	4,132	3,500	3,304
Total number of employees (average)	2,094	2,037	1,931
BALANCE SHEET (in MMNOK)			
Fixed assets	50,897	45,726	38,674
Financial fixed assets	1,902	1,872	1,587
Current assets	5,887	6,622	4,609
Equity	9,094	5,117	5,093
Long-term provisions	23,507	21,032	18,873
Long-term liabilities	19,812	13,797	4,558
Current liabilities	6,273	14,273	16,346
OTHER KEY FIGURES (in MMNOK)			
Net cash flow from operating activities	8,653	9,393	9,806
Acquisition of property, plant and equipment	9,218	10,523	9,195.

 $<sup>{}^* \</sup>quad \hbox{Consolidated numbers not audited.}$ 

<sup>1)</sup> Payroll, severance costs, social security and pensions costs are shown inclusive of the co-ventures' share.

<sup>2)</sup> Production and oil prices for ConocoPhillips Skandinavia AS and may not tie to the ConocoPhillips 10-K due to rounding.