

	2016	2015	2014
<b>INCOME STATEMENT</b> (in MMNOK)			
Total revenues	14,842	17,867	24,583
Operating expenses	13,398	13,390	12,068
Income from operations	1,444	4,477	12,515
Net financial items	(236)	(546)	(588)
Income before taxes	1,208	3,931	11,927
Income taxes	620	2,075	8,336
Net income	588	1,856	3,591
<b>PRODUCTION</b>			
Net daily production			
Oil (Thousands of barrel)	92.6	90.4	91.2
Natural Gas (Millions of cubic meters)	4.4	4.4	3.8
NGL (Thousands of barrels)	2.7	2.7	2.5
Average crude oil price	1)		
USD/barrel	43.50	53.05	97.42
NOK/barrel	366.71	425.46	606.93
<b>PERSONNEL</b>			
2)			
Salaries, benefits and pension costs (in MMNOK)	3,021	4,087	4,132
Total number of employees (average)	1,875	2,062	2,094
<b>BALANCE SHEET</b> (in MMNOK)			
Fixed assets	50,322	52,080	50,738
Financial fixed assets	437	513	628
Current assets	8,365	5,021	4,906
Equity	10,386	9,702	8,646
Long-term provisions	25,076	24,319	22,251
Long-term liabilities	20,466	20,442	19,812
Current liabilities	3,196	3,151	5,563
<b>OTHER KEY FIGURES</b> (in MMNOK)			
Net cash flow from operating activities	7,670	8,255	8,759
Acquisition of property, plant and equipment	4,639	7,050	9,132

1) Oil prices are for ConocoPhillips Skandinavia AS and may not tie to the ConocoPhillips 10-K due to exclusion of third party sales.

2) Personnel are employed in ConocoPhillips Norge (Norway Branch). Salaries, social security and pension costs are shown gross.

Disclaimer: Operating expenses, income from operations, and net financial items are non-US GAAP terms and are used to help facilitate comparisons of annual operating performance and are in accordance with Norwegian GAAP.