



## Supply Chain Policy

### Our Commitment...

The ConocoPhillips Supply Chain organization is committed to be an integral part of the company's business operations by delivering significant ongoing value through an integrated and collaborative approach to business planning and utilization of sound Supply Chain practices. Our objective is to obtain the best total cost of ownership for ConocoPhillips through the application of commercial expertise and the effective governance of consistent, good procurement and materials management processes. We will relentlessly focus on safety and quality in the selection and management of our Suppliers.

### Our Policy...

The Supply Chain Policy applies to all Supply Chain activities of ConocoPhillips. Procurement and disposal of all materials, equipment and services will be managed in accordance with the Supply Chain Management System, which contains Standards and authority delegations.

To meet our commitment, we will:

- Ensure our Suppliers are treated in accordance with ConocoPhillips Code of Business Ethics and Conduct.
- Exercise Supply Chain Review and Concurrence (Supply Chain Authority) to make formal commitments and to align contract and sourcing strategy, Supplier selection, business needs, and due diligence review of commercial and contractual terms prior to:
  - Executing Contracts, Agreements, and amendments with Suppliers
  - The start of any work or service
  - Obtaining materials or equipment
- Utilize approved ConocoPhillips standard Agreement/Contract templates whenever possible.
- Administer all Agreements/Contracts within Supply Chain scope and actively manage and monitor the performance of Suppliers with Key Contracts.
- Manage and ensure the effective oversight and control of materials and equipment within Supply Chain scope by systematically:
  - Validating receipts, issues and returns
  - Optimizing inventory levels
  - Disposing of excess materials and equipment in a timely manner

### Our Joint Expectations...

Supply Chain and Business Units/Functional Groups will collaborate to leverage spend and work with Suppliers to deliver the best total cost of ownership for ConocoPhillips' materials, equipment and services requirements. We will deliver fit-for-purpose Supply Chain controls and provide global Supply Chain Standards for governing Supply Chain processes within ConocoPhillips in accordance with the principles outlined within this Policy.

**David Chenier**  
Chief Procurement Officer  
ConocoPhillips