Darwin LNG Transition Work Program

Information Session

Due to the early stage of planning, details and timings presented are indicative only and subject to change.
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Objectives:

- Work Program scopes and schedule
- Tender, contracting and timing
- Partnering with Darwin businesses
- Next steps and timing
  - Networking

Due to the early stage of planning, details and timings presented are indicative only and subject to change.
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• Darwin LNG (DLNG) is a legacy project for the NT - the second LNG project commissioned in Australia
• Gas sourced from Bayu-Undan in the JPDA - end of field life ~2022
• Bayu-Undan and DLNG have been very successful projects for ConocoPhillips and Darwin
• Looking forward to continuing operations at DLNG
• In the current environment, leveraging existing infrastructure is essential
• Key challenge is to be cost competitive within a global, low-cost portfolio
• Local presence = competitive advantage

NT Partnership is essential for continued operations

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Competitive up and downstream developments required: one greenfield, one brownfield

For Darwin LNG:
- Imagine extended ‘Shutdown’, not new built
- Think local vs global
- Highest activity level since initial construction

Backfilling DLNG adds value to all stakeholders - public and private
Work Program Overview & Schedule

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Scope:
- Subsea Scope
- Feed Gas Modifications
- DLNG Transition
  - Transitional Projects
  - Preservation
- Asset Integrity & Obsolescence

Key Points:
- Tie-in of new feed gas supply to Darwin LNG plant
- Extend design life of DLNG for another 20+ years
- Large program of multiple brownfield activities
- Work scopes incremental to existing activities
- Continuing strong local engagement

Preliminary Schedule:

<table>
<thead>
<tr>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
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Bayu Undan Production | Transition Window | New Upstream Field

- Pre-Transition Work
- Peak Work Period
- Start-up

FID (Final Investment Decision)

Busy times ahead - timing uncertain - more engagements to follow
Extending Our Local Content
Key NT Government Strategic Initiative: Five Point Gas Plan

1. LNG Development and exporting
2. Gas manufacturing
3. Service and supply
4. Training, research, innovation
5. East coast energy security

NT Government policy focus on maximising contributions made by private sector projects in the NT - key areas:

- NT enterprise opportunities + procurement process
- Employment and training
- Diversity
- Aboriginal content: ATSI, Larrakia
- Remote investment
- Community investment and participation

NT Policy focus - delivering local benefit
Darwin LNG operates on Larrakia Country

The Wickham Point Deed (’00) is an agreement between:

- Wickham Point Pty Ltd (now Darwin LNG Pty Ltd)
- The Northern Land Council
- Native Title Parties (9 Larrakia family groups)

Tier 1 Contractors at DLNG will need a Larrakia Content Plan outlining:

- Employment and training programs
- Contracting and business opportunities
- Cultural awareness training, activity and recognition

Strategic and meaningful opportunities are essential
Local Content Requirements

Tier 1 Contractor assessment criteria weights local content:

- Strategy for maximising benefits to NT, Larrakia and ATSI participation
- Strategy for workforce development: residential employment, reduced FIFO, training etc.
- Local presence and contribution to the region

Considerations:

- Supplier communication sessions as part of tender process
- Capability mapping and visibility of contracting opportunities
- Full, fair and reasonable opportunities for supply
- Cascade local content obligations through subcontracting process
- Report on local content outcomes through contract review process
- Procurement strategy will be subject to relevant NT and Federal policy requirements

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Opportunity for NT suppliers - leverage local presence + competitive pricing
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Feed Gas Modifications

Acid Gas Thermal Oxidisers & Analyser
- Replace existing

Nitrogen Rejection Unit Decommissioning
- Lower nitrogen content

Amine System Upgrades:
- Amine Regenerator Tray Replacement
- Amine Pump Upgrades

Vessel Internal Change outs:
- Heavies Removal Column Packing
- Non-gaseous Liquids Stabiliser Tray Replacement
- Methane Flash Drums Inlet Device Replacement

Inlet Feed Gas Analysers, LNG Rundown Analyser
- Change to tariff business model

Valves & Instrumentation
- Fine tuning to new gas composition

Potential Off-spec Non-gaseous Liquids Processing
- Contingency option should Upstream party require it

Optimise LNG Production from new gas

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Pre-Transition and Preservation

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Scope definition still ongoing – to be finalised later this year.

Pre Transition Projects
- Power from the Grid Upgrade
- Marine Flare Pilot Scope
- LNG Tank Vacuum Breaker Mod
- Ground Flare Online Mod
- Tank Gauging
- PLC for Marine Flare
- Trunked Radio
- Plant Communications
- CCTV
- Access Control
- PAGA

Utility Projects
- Sanitary Package Replacement
- Laydown Area Preparation
- Office and Cribs Completion
- Warehouse Building

Preservation
- N2 Free and Purging
- Visual Inspections
- Decontamination
- Remove Turbine Engines
- N2 Preservation
- Routine Preservation and Monitoring: ICE T
- Routine Preservation and Monitoring: Rotating

Transition Period

Pre Transition Scope Commencement
End of Bayu Field Life
Upstream 1st Gas

Transition Maintenance

BAU Maintenance
Asset Integrity

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Largest amount of work associated with extending design life of DLNG.
Obsolescence

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<table>
<thead>
<tr>
<th>Systems</th>
<th>Instruments &amp; Valves</th>
<th>Metering &amp; Analysers</th>
<th>Electrical</th>
<th>Telecoms</th>
<th>Rotating Equipment</th>
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<tbody>
<tr>
<td>Distributed Control System</td>
<td>Transmitters</td>
<td>Inlet Metering</td>
<td>MV &amp; LV Switchboards</td>
<td>Trunked Radio</td>
<td>Comp. Turbine Controls</td>
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<td>ESD Systems</td>
<td>Switches</td>
<td>Process Analysers</td>
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<td>Plant Communications</td>
<td>GTGs</td>
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<td>CCTV</td>
<td>Condition Monitoring</td>
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<td>PLC’s</td>
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<td>Gas Compressors</td>
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<td>Tank Gauging</td>
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<td>PAGA</td>
<td>Standby Generators</td>
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<td>Mooring Systems</td>
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<td>Fibre Fence</td>
<td>Air Compressors</td>
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<td>Security</td>
<td>Fire Compressors</td>
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Instrument, electrical, control and telecom upgrades to be ready for the future.
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Tendering & Contracting
Contracting Approach

1. Invitations to appropriate providers based on:
   - ICN-NT database
   - In-house and industry knowledge

2. Pre-qualification assessed:
   - Capacity to perform and manage large program of work
   - Technical capability and experience undertaking broad base work scopes
   - HSE Systems and performance history
   - Employee Relations / Industrial Relations experience
   - Local Content commitment

3. Invitations to tender call for:
   - Detailed implementation plans
   - Schedule to execute within a potentially variable work program
   - Pricing to ensure project meets internal approval constraints

Leverage existing supplier relationships – explore new opportunities

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An Engineering Design and Procurement contractor (E&P) will perform:

- Verification of Front End Engineering and Design (FEED)
- Perform detailed, final design
- Issue for construction (IFC) drawings for the site works
- Procurement of Equipment and Materials for site installation:
  - New equipment
  - Remediation, replacement equipment and materials
  - Quality assurance inspections
  - Logistics coordination
- Support ConocoPhillips as required during site works in Darwin
An Implementation Contractor (IC) will perform site installation and remediation works

Scope includes:

- Site Project Management from Perth and Darwin
- Procurement of labour, equipment & materials for site implementation
  - Local and interstate labour
  - Subcontracted services
  - Hire equipment
  - Consumable materials, blasting materials, coatings, insulation and cladding etc.
  - Fabrication
- Execute program of work

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Key Points

- Project must be cost competitive within a global, low-cost portfolio
- ConocoPhillips is committed to maximising benefits in the NT
- EP and IC contractor selections towards end of 2019, FID early 2020
  - Procurement phase kicks off in 2020 for Engineered items
  - Site works may start as early as late-2020 for Pre-transition scope
  - Start of Peak Work period depends on cessation of production from Bayu-Undan

Preliminary Schedule

Busy times ahead - timing uncertain - more engagements to follow
## Introduction of Tenderers

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<table>
<thead>
<tr>
<th>Engineering &amp; Procurement</th>
<th>Site Implementation</th>
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<tbody>
<tr>
<td>Worley</td>
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<td>Wood.</td>
<td>UGL-Cape</td>
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<td>Downer-Kaefer</td>
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<td>Both Streams</td>
<td>SNC-Lavalin</td>
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<td>Kellogg Brown and Root</td>
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</table>
What Happens After Today?

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Next Steps

- Information sheet – on your table & ConocoPhillips website, DLNG page
- NT business to connect with tenderers to ensure awareness of local capability
- ConocoPhillips will hold a further information session following Final Investment Decision (early 2020)
- ConocoPhillips will work with the successful tenderers to develop a local benefits strategy

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Questions